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TRANSFER

Jan. 14, 1916.



Dr. Robert E. Speer,
156 Fifth Avenue,
New York City.

Dear Robert:

Dr. Shields and I were in Shanghai from Saturday till Tuesday noon. We were the guests of Dr. and Mrs. Beebe while there and went over the proposed plans for co-operation with the Chinese in the Medical School fully with Dr. Beebe, who is in hearty sympathy with the plans to have something worked out in co-operation with the Chinese. At a former meeting in Nanking, C. T. Wang and Dr. Kuo and I blocked out what we should undertake. C. T. wrote to Dr. Yen of Changsha for his suggestions, in the light of their experience there, and I wrote to Dr. Hume. At the meeting in Shanghai (minutes of which I enclose, herewith), these letters were read, together with the pamphlets stating the plans. Then a statement was made of what the University has at present invested in the Medical Department, in staff, equipment, and funds for running expenses; also a statement of what Yale was doing and the Changsha Medical Association was undertaking. It seemed best to us to divide a little differently from the division at Changsha. Through Mr. Harkness's interest and the contribution for the Hospital, it seemed best for the Yale Mission to continue the support of the Hospital and for the Medical Association of the gentry to undertake the support of the Medical School. As our development in Nanking has been the reverse, it seemed the wisest plan for the University to carry on the Medical School and a medical association to be organized of the leading men of the province to carry on the Hospital and staff.

It seemed best to C. T. Wang and Dr. Kuo that the Kiangsu Province undertake the \$50,000 for the dispensary building immediately needed, and \$70,000 for a women's hospital to be built right near the present Hospital; \$30,000 annually for the nurses and running expenses and \$20,000 (Mex.) annually for the support of six additional doctors, which would be the proportion for the whole medical staff that should be allotted to the care and run-

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Jan. 14, 1916.

ning of the Hospital. This did not seem a heavy undertaking for the province. It was a smaller proportion than had been undertaken in Changsha, and the Kiangsu Province was a more progressive province than Hunan.

Dr. Beebe felt sure that, could such a plan be carried out, it would meet with the endorsement of the Medical Board, since one of their strongest planks is the proposition of Chinese co-operation in medical education. He felt that it would much more strongly and directly and effectively advance the work the missions are undertaking. He said that nothing was more upon his heart than such a plan, could it be carried out.

The next week or two I expect to give to work in the development of this plan. Our line of procedure is to secure the endorsement and leadership of Chang Chien in the project; then, through Chang Chien, to secure the co-operation of the provincial officials and leaders, and the endorsement and an annual grant from the government in Peking.

I am writing this so that you may have as early as possible some outline of our plans. If we are successful in the next week or two, we will send a cable, which will need such a letter to fully explain it. I will say that the working out of such a plan has the fullest and heartiest endorsement of every member of our medical faculty and will, without doubt, receive the full endorsement of our Board of Managers. Naturally we cannot be finally secure until we have more done in the way of initial steps of the plan. As the plan contemplated is so fully in line with the purposes and plan of the Board of Trustees, we anticipate that its fuller development will meet with their hearty endorsement.

We have on our Board of Managers men who are recognized as the strongest Christian leaders in China and men of the largest experience in developing the Christian church and education, and also of large experience in governmental matters. The greatest security of any plan of co-operation is the personnel of those who enter into it. So far, I think we have large grounds for confidence. All of us here feel certain that such a medical school in Mandarin will advance the plans of the Medical Board far more than they will appreciate at present but along lines that they will appreciate increasingly as their experience of China grows.

0794

R. E. Speer, #3.

Jan. 14, 1916.

As soon as we have definite lines to recommend, they will be brought to a full meeting of the Board of Managers and, after full consideration and recommendation, come before the Board of Trustees for approval and modification before final action need be taken. I am sure you will be interested in the developments so far, and I feel quite certain plans as suggested will meet with your approval. I feel strongly that it is providentially the best leading that has come for the development of the work of the University.

We will be careful to see that in the plans the Executive Committee, who will have final control, will be men who understand the problem, and on the side of the Board of Managers, strong Christian men, and on the side of the representatives of the Chinese who are not on our Board, men who are strongly sympathetic to Christian work and men who will understand and be able to co-operate in the development of a medical school

With affectionate regards,

As ever yours,

0795

Jan. 18, 1916.

Dr. Robert E. Speer,

156 Fifth Avenue,

New York City.

Dear Robert:

You have received Dr. Shields' letter stating thoroughly the medical situation, in which I wholly and heartily concur. Dr. Sam has also shown me the letter he wrote in review of the situation, and you will have received from Dr. Schultz a report of the general meeting on the Mandarin school.

Dr. Bowen has covered the situation to date in his letter of December 29. I think he has most faithfully reported the feeling of many of the missionaries in this section and the acuteness of the medical department to us until we have some fuller word from the Medical Board.

I am going to Shanghai with Dr. Shields today for conference with C. T. Wang and Dr. Kuo on Chinese co-operation. They are both very earnest about continuing the Medical Department in Nanking and about securing adequate Chinese support for it.

Dr. Lowry^{ie}, in a meeting of the faculty, when they decided to ask Dr. Shields and myself to "co-operate in any way with Dr. Kuo and C. T. Wang" felt that this was the wise course to pursue. We shall have to continue our school until we meet our obligations to the present classes. Neither C. T. nor Dr. Kuo would do anything not in fullest co-operation with the Rockefeller Board. They do feel strongly, however, that to stop the Medical Department in Nanking would be very unwise, and they do also feel that, ~~under~~^{understanding} the very strong ~~position~~^{stand} of the Medical Board in the position they have taken, there will be some things developed in experience that will change their views; and it is wise to continue work that is going on until there better and higher-grade work is begun *at least*.

0796

R. E. Speer, #2.

Jan. 10, 1916.

I had a very pleasant trip to Tsinan last week to attend and speak at the Commencement of their Medical School. The men there feel deeply interested in our work here and are very friendly to it.

After conference in Shanghai and further work, you may hear from us by cable of the developments.

We have just had, during the Week of Prayer, a series of talks at Chapel in the morning that have been very effective in presenting the claims of Christ in a direct, convincing way to the students. Mr. Bowen spoke on Monday, telling of his own conversion and what led him to Christ was not a study of comparative religion nor the logical or philosophical ground of Christ's claim but the fact that a real, dear friend was deeply interested in him and made the plea personal. Alexander Lee spoke on Tuesday; Liu Ching Fu, Wednesday; A. T. Ing, Thursday, and Dr. Liu Ching Shu on Friday - all returned students except Liu Ching Fu, who is one of our own men. The talks were all of a high order.

I heard from Russell Carter of your safe return and we are looking now for the report of the Trustees meeting.

Mrs. Williams joins me in the earnest wish that the new year may be a very blessed and prosperous one to you all.

Affectionately yours,

0797

CABLE ADDRESS:
"INCULCATE" NEW YORK

TELEPHONE
822 GRAMERCY

THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U.S.A.
156 Fifth Avenue
NEW YORK

OFFICE OF SECRETARY

January 18th, 1916.

The Rev. J. E. Williams, D.D.,
Nanking,
China.

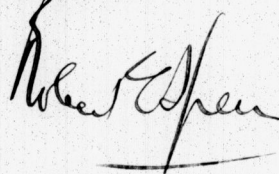
TRANSFER

My dear Dr. Williams,

I am giving this note of introduction, though I am sure it is quite unnecessary, to my friend, Prof. William Adams Brown, D.D., of Union Theological Seminary, who is going immediately after the Missionary Conference at Panama to visit Japan, Chosen and China. I have urged him by all means to meet you and to see that part of the work which you can show him, and to learn about the general religious conditions in the Far East what you can tell him. I hope that he may not be asked to speak at too many meetings, but may have ample time for those quiet personal conversations in which I know he will be of help to all of those whom he meets, and in which I know also that you can be of the greatest help to him.

With grateful memories of our visit of last autumn, and with kind regard, I am,

Very faithfully yours,



RES/MS

0798

CABLE ADDRESS:
"INCULCATE" NEW YORK

THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U.S.A.
156 Fifth Avenue
NEW YORK

TRANSMIT
TELEPHONE
822 GRAMERCY
Nanking
OFFICE OF SECRETARY

January 18th, 1916.

Mr. R. E. Diffendorfer,
156 Fifth Ave.,
New York City.

My dear Mr. Diffendorfer,

I think you had better keep the two attached letters in the University File.

I enclose a copy of a statement which I am sending to the different Women's Boards which are interested in the Ginling College. At Garden City I met with the representatives of these Boards and feared at first that the whole plan was going to be ditched, but after a good conference everything was harmoniously agreed upon, and the representatives of each of the five agencies there expressed themselves as well satisfied and prepared to recommend to their Boards the immediate election of the Trustees.

We passed various resolutions at the Board meeting which it was left to you and me to put into shape, I believe, and if you have not already written out the Minutes I would suggest the following as covering the resolutions referred to:

X (~~The Board considered the budget of the University for the year 1916 as submitted by the Board of Managers, and it was voted to approve that part of the budget representing the payments for missionaries and for the various departments of the University made by the different Mission Boards either directly or through their Missions on the field, and the expenditure thereof as proposed, and it was voted further to approve of such further expenditures in the budget as might be covered by actual receipts upon the field from tuition fees or other sources.~~

XX (The Board gave careful consideration to the problem of the Medical School in the light of the new situation created by the proposals of the China Medical Board of the Rockefeller Foundation. The Board listened to the reading of the letter of Dr. Shields, dean of the Medical School, dated December 2nd, and to a statement from Dr. N. Worth Brown, and had before it also the resolution adopted by the Conference of the three committees representing the University of Nanking Medical School, the

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Medical
St. Johns University and University of Pennsylvania School, and the Harvard Medical School, as follows:

"Inasmuch as the China Medical Board of the Rockefeller Foundation has in view the establishment of a medical school in Shanghai, which shall work in cordial and sympathetic cooperation with missionary societies, and in which it is desired to merge existing medical schools, the representatives of St. John's University and Pennsylvania University Medical School, of the University of Nanking and of the Harvard Medical School in China, in a joint meeting held in Shanghai, Thursday, November 4, 1915, extend a cordial invitation to the China Medical Board to establish in Shanghai a Medical School, which shall be conducted by a Board of Trustees, upon which should be represented the governing bodies of the cooperating schools."

After full discussion, it was voted:

1. That the Board of Trustees of the University of Nanking is cordially ready both directly and through the Board of Managers upon the field to cooperate with the China Medical Board in medical education in China in an effort to realize in a medical school in Shanghai the highest educational ideals for the training of Chinese doctors, and at the same time to conserve and forward missionary interests.
2. It was further voted that it was the deep conviction of the Board of Trustees that adequate provision should be made ^{also} for the training of Chinese doctors in medical schools in the vernacular.
3. It was further voted that pending the establishment of the proposed school in Shanghai and any further developments in the field of vernacular medical education, the medical school of the University should be continued with assurances to all students received that provision would be made for their completion of their full medical course.

Trustees
In accordance with the action of the ~~Board~~ at its meeting on *Jan 14, 1915* and the subsequent action on the field of the Board of Managers of the Nanking School of Theology it was voted that the Board of Trustees should act as holding trustees for the Nanking School of Theology, holding title to its property in behalf of the cooperating societies and arranging for and granting the degrees of the School of Theology, the Trustees to receive any funds given for current expenses or for investment or for any uses of the School of Theology, and to transmit the same or the interest thereon to the School. It is understood that the policy and inner administration of the school ~~the~~ the choice of the faculty, ~~the~~ shall remain in the hands of the Board of Managers who are answerable in the first instance to the cooperating missions on the field, and through them to the cooperating Boards and Societies at home, this arrangement being approved by the legal judgment of Mr. Banton and Mr. Stiger.

Mr. Diffendorfer reported that the various Boards represented in the Board of Trustees had assented to the enlargement of the Board by the election of five women trustees representing the Women's Missionary Societies cooperating in the Ginling College, namely, The Woman's American Baptist Foreign Missionary Society, The Christian Woman's Board of Missions, The Woman's Foreign Missionary Society of the Methodist Episcopal Church, The Woman's Missionary Council Board of Missions, Methodist Episcopal Church South, and the Women's Boards of Foreign Missions of the Presbyterian Church in the U.S.A. It was voted, accordingly, to request these

agencies each to elect one woman to become upon her election a member of the Board of Trustees of the University of Nanking, and the President of the Board was authorized to appoint a special committee of not less than three, or more than five members of the Board with power to confer with the five women trustees as soon as appointed, and to determine the distribution of duties within the Board so as to provide for the most convenient and efficient care of the interests of the Ginling College.

The following Committees were appointed for the year 1916:

Executive Committee.

Officers of the Board, and Chairman of the Finance Committee.

Finance Committee.

Mr. P. F. Jerome.
Mr. John L. Severance.
Mr. F. H. Horne.
Mr. Joshua Levering.

Candidate Committee.

A. McLean.
James H. Franklin.
R. E. Diffendorfer.

Library Committee.

Eben B. Cobb.
F. A. Horne.

Committee on Theological School.

Frank Mason North.
A. McLean.
Eben B. Cobb.
S. H. Chester.

Committee on Medical School.

Robert E. Speer.
Joab H. Banton.
Joshua Levering.
Ed. F. Cook.
Ernest D. Burton.

Committee on Conference with Women Trustees

Frank Mason North.
James H. Franklin.
Archibald McLean.
Ed. F. Cook.
Robert E. Speer

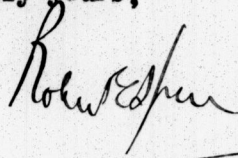
~~Perhaps it would be well for you to look over these committees and make any suggestions. I tried to save you as much as possible, and I wish I could drop off all the Committees myself. If you can improve them please do so before we enter them upon the Minutes. I shall be here until February 2nd and glad to talk these or any other matters over with you.~~

Mr. Hoffendorfer -4-

It might be well to submit the Minute regarding the Theological Seminary both to Mr. Banton and to Mr. Stiger to make sure that they approve.

We shall have to revise our constitution and bylaws after we work out satisfactory arrangements with the women trustees.

Very cordially yours,



RES/MS

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THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U.S.A.
156 Fifth Avenue
NEW YORK

OFFICE OF SECRETARY

January 18th, 1916.

To the Women's Boards Interested in the Ginling College:

Woman's American Baptist Foreign Missionary Society.
Christian Woman's Board of Missions.
Woman's Foreign Missionary Society of the Methodist Episcopal Church.
Woman's Missionary Council Board of Missions, Methodist Episcopal Church.
Women's Boards of Foreign Missions of the Presbyterian Church in the U.S.

Dear Friends:

At the Garden City Conference last week a meeting was held of representatives of the above five Boards who were present, and the President of the Board of Trustees of the University of Nanking, at which the question of the relation of the Ginling College to the University of Nanking was fully discussed, and it was unanimously agreed to recommend to the cooperating Boards the election of five women trustees, one by each Board, to represent the Ginling College on the Board of Trustees of the University. It was suggested that in sending this recommendation to the Boards a full historical statement should be made.

As soon as the five missions in China cooperating in the school had received the approval of their home Boards, the Board of Control of the College at its meeting in Nanking on November 17th, 1914, took action with reference to a Board of Trustees and an Advisory Council in America. At this meeting the Board of Control voted: "To recommend to the Mission Boards that the Board of Trustees of the University of Nanking with such additions as seem advisable be asked to serve as Trustees of Ginling College." It voted also that an Advisory Council should be created in America, and that this Council should be the really active body supporting and cooperating with the College, the Trustees holding the property of the College, and endowment funds, and being responsible for increasing its equipment and endowment and confirming the appointment of the President. The duties of the Advisory Council, it was suggested by the Board of Control, should be as follows:

"We recommend:

1. The constituting of an advisory Council of women in America to consist of — members, two appointed by each cooperating Board, the special duty of this Council being to interest the home churches in the development of the college with a view to raising funds, increasing equipment, and securing members for the faculty.
2. That the Board of Control shall have the power to confer with the Advisory Council.
3. That this council be representative women capable of cooperating with the Board of Trustees.
4. That this Council be distributing agents for literature and other information concerning the College.
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5. That a committee of three consisting of the President of the college, one other member of the faculty, and one member of the Board of Control be appointed to keep the Advisory Council regularly informed of the progress and other interesting facts concerning the college and to supply them with interesting material such as anecdotes, character sketches, photographs, such as will aid the Council in their duty of spreading information and increasing interest in the College.

6. That this committee send such material to the Advisory Council once a month."

These recommendations of the Board of Control were considered at a meeting at Garden City in January 1915 at the Foreign Missions Conference a year ago. There were present at this meeting representatives of all the cooperating Women's Boards and of the University of Nanking, and also of the Southern Baptist and Southern Presbyterian Boards. At this meeting, after full conference, it was unanimously voted to state to the cooperating Boards and to the Board of Control that it was the sentiment of the conference that instead of having a separate Advisory Council it would be preferable that the Board of Trustees should be so reorganized as to provide for an adequate representation of women, and that the administration of the college in this unified Board would be better than the proposed division of functions between a Board of Trustees and an Advisory Council. It was further agreed "that if this plan should commend itself to the Board of Control that Board and the Board of Managers of the University should be requested to suggest an apportionment of representation on the Board of Trustees based upon an equitable division of the work at Nanking into units, cooperation in each unit entitling a cooperating body to representation proportionately. It was suggested that in view of the desirability of not making the Board of Trustees too large, the maximum representation of any one body should be four Trustees, that accordingly the effort should be made to divide the work into four units as for example; 1st, the Academic Department of the University; 2nd, the Normal School, the Agricultural School and the Language School; 3rd, the Medical School; 4th, the Ginling College."

The resolutions of this conference were transmitted to the various Boards represented at it and to the Board of Control of the College, and to the Board of Managers of the University in China. The Board of Trustees of the University and a number of the Boards in America interested in the University and in the Ginling College took action at once approving the judgment of this conference at Garden City, and on May 27, 1915, the Board of Control at its meeting in Nanking also approved, and in September the Board of Managers of the University at its meeting in Nanking also approved.

With these approvals from China the Board of Trustees, in accordance with its charter obtained the assent of each of the seven boards now associated in the University to the addition of five members representing

Women's Boards -3-

the Women's Boards interested in Ginling, and each of these ^{Women's} Boards is now requested to elect a representative who shall be a full member of the Board of Trustees..

All these developments were reported again to the Board of Trustees of Nanking University at its meeting in New York on Friday, January 14th, and a committee was appointed consisting of Dr. Frank Mason North, Dr. James H. Franklin, Dr. Archibald McLean, Dr. Ed F. Cook, and Mr. Robert E. Speer, to confer with the five women trustees as soon as chosen, and with power to determine with them such a distribution of duties and functions within the Board as would secure most convenient and efficient care of the interests of the Ginling College.

Will you be kind enough to have the matter brought, as soon as possible, before your Board or the appropriate committee, and have a trustee formally chosen as your representative? Will you kindly notify me as soon as this is done, so that a meeting can be held this Spring? The faculty of the College has felt keenly the lack of a body at home with which to work, and it is very desirable that as soon as possible the plans which are outlined and which have met with such general approval may be carried through. They seek to unify in the most efficient way our cooperative work in Nanking and our efforts in its behalf at home, and at the same time they contemplate such a distribution of responsibility as will secure the best specialized interest and support.

Very faithfully yours,

RES/MS

0805

March 17, 1916.

TRANSFER

Dr. Robert E. Speer,
156 Fifth Avenue,
New York City.

Dear Robert:

Your letter of January 29, enclosing copy of the one to Dr. Cochran reviewing the medical situation, has been at hand for a little time. It came to hand about two weeks ago. It has been very much in use, being read by all of the members of our Faculty.

I was so glad to have your word of the very helpful service rendered by Dr. Brown at the meeting of the Trustees. He has been a very strong worker in the Medical School here and is popular with the students and with the Chinese.

I am so glad you included in your letter the actions taken by the Board of Trustees. Mr. Diffendorfer's record of the meeting and the Minutes have not yet arrived but doubtless will be coming in due time.

In regard to the Budget, I fear we did not make clear the large estimates submitted for the Agricultural Department were not approved by the Board of Managers as a regular budget. President Bowen and I appreciate the Trustees' feeling that they would need to guard their responsibilities in any such large development of this department as was contemplated in the outline given. President Bowen has just written to Dr. Reed about these matters.

So many of the men here are strongly urging my going to America for a few months, to get in touch with the different members of the Board of Trustees and also to help the Christian Church to carry through their two pledges for science building and endowment, and to co-operate with Mr. Baillie on any plans he may be developing and to secure, if possible, a few additional men for the College as well as the agricultural work. At a time when so much of our work is under serious consideration, President Bowen and Dr. Beebe and others feel that there would be advantage in being close at hand for conference.

0806

R. E. Speer, #2.

March 17, 1916.

President Bowen is calling a meeting of the Executive Committee, and, in case they all feel as strongly as some do, he will cable you in regard to the matter.

If I were to go, it would seem best to go early, in order to be in time for meetings and assemblies in May and before donors and others interested have left their work for the summer. The idea would be for me to return at the close of the summer, Lillian and the children remaining here and going to Kuling for the summer.

Your very full consideration of the whole situation has been most helpful to all of us here. The recent developments as regards Tsinan have encouraged some as to the help the Medical Board were willing to extend to medical education in Mandarin. Of course, as it appears to us, it is rather to provide for the students now in Peking and to absolve their obligations in that direction. However, it will be tantamount to aid to Mandarin education at Tsinan.

Dr. Cochran has just been in Hanking. He was on his way to Shanghai to see Lugo and Miss Jenkins off for home. We are all fully agreed with your recommendation that so far we must plan to go on until we have fuller light on the future. I am so glad that Dr. Shields' and Dr. Bowen's letters arrived in time for you and Mr. Kott to see them.

Last evening, by invitation, the Commissioner of Health, the men of our Medical Faculty, Dr. Bowen and I met at the Headquarters of the Chief of Police for the organization of an association for the promotion of sanitation and public health. The men are to meet here in my room again tonight, to work over the constitution. The leading men of the city have expressed their readiness to co-operate in every way. We expect that the military and civil officials will be honorary members of the association and that Chang Chien, the leading man of the province, will act as President of the society, and that this society can carry through a plan for making our Hospital the hospital of the city and then will take a large part of the support; this to be done whether the Medical School goes on or not. These plans, we expect, will be matured at an early date.

I will write more fully after the mail comes, reporting the actions of the meeting of the Medical Board as regards matters that confront us here in Hanking.

0807

R. E. Speer, #3.

March 17, 1916.

Lately Dickie had a very severe attack of croup, which so alarmed Dr. Sloan that he remained by him all night. His struggle for breath quite alarmed Mr. Clemens, who had not witnessed before such trials of childhood. The little fellow was so game and so considerate through it all, he has won our hearts more than ever. He was so pleased at your remembering him in your letter and sends his love to you.

Thank you for arranging for the additional appropriation from the West-End Church to go on the regular estimates. This will solve the matter in the best way.

Lilian joins me in affectionate regards.

Sincerely yours,

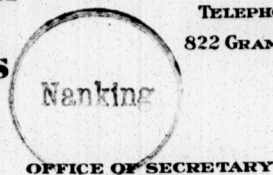
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CABLE ADDRESS:
"INCULCATE" NEW YORK

TRANSFER

TELEPHONE
822 GRAMERCY

THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U.S.A.
156 Fifth Avenue
NEW YORK



March 23rd. 1916.

Mr. R. E. Diffendorfer,
156 Fifth Ave.,
New York City.

UNIVERSITY OF NANKING

REC'D MAR 24 1916

My dear Mr. Diffendorfer,

I enclose herewith a copy of my letter of ~~February~~ 18th to the various Women's Board with reference to their appointment of women Trustees and send with it the letters from the five Boards reporting names of their Trustees. These papers should be among your files. I enclose also a copy of the Minutes of the Conference held yesterday afternoon. In accordance with the action of the Board of Trustees the committee was given power to determine with the Women trustees what their functions would be and these Minutes will be, accordingly, the Committee's report at the next meeting of the Trustees.

Notice should be sent, of course, to the Women Trustees now regarding all meetings, including the one with Dr. Buttrick. I shall let you know, of course, as soon as I see him next week as to whether we can have the proposed meeting on April 14th.

Very cordially yours,

RES/MS

Enclosure

0809

Minutes of Meeting with regard to the
Inter-relations of the Ginling College Trustees
and the
Full Board of Trustees of Nanking University

A meeting was held in the Presbyterian Board Rooms, 156 Fifth Avenue, New York City, on Wednesday, March 22nd, 1916, at 3:00 P.M., of the women trustees elected by the missionary agencies cooperating in the Ginling College to serve on the Board of Trustees of the University of Nanking, and the special committee of the Board of Trustees appointed to confer with the women trustees, with full power to determine the question of their relationship to the entire Board and the question of the administration of the Ginling College.

There were present:

Mrs. Henry W. Peabody, Trustee of the Woman's American Baptist For. Mis. Society
Mrs. Anna R. Atwater, Trustee of the Christian Woman's Board of Missions.
Mrs. J. M. Cornell, Representing Miss Elizabeth R. Bender,
Trustee of the Woman's For. Missy Soc. of Meth. Epis. Church

and Dr. North, Dr. Cook, and Mr. Speer,
Of the Committee of the Board of Trustees.

Communications were presented in behalf of
Miss Mabel Head, Trustee of the Board of Missions of the Meth. Epis. Ch. South
Miss Margaret E. Hodge, Trustee of the Women's For. Missy Bds of Presb. Ch. in U. S. A
and from Dr. McLean and Dr. Franklin explaining the reasons for their inability to attend.

Dr. North, as Chairman of the Special Committee appointed for the conference by the Board of Trustees, was called to the Chair and offered prayer
Mr. Speer was appointed Secretary of the meeting.

After a general discussion of the questions to be considered the following statement, after full discussion and consideration, was unanimously agreed upon

The women trustees representing the agencies cooperating in the Ginling College shall with the President and one other member of the Board of Trustees constitute a committee to be known as the Ginling College Committee of the Trustees of Nanking University. This committee shall care for the interests of the College in behalf of the Board of Trustees. The reports and recommendations of the Field Board of Control of the College, and correspondence from the President and faculty shall come to the Board of Trustees through the Ginling College Committee.

The Committee shall appoint its own Chairman and Secretary and sub-committees and determine the method of correspondence between itself and the College, and shall recommend the method of transmission of College funds.

Appropriations of funds, the authorization of the budget and other expenditures, and major problems of property, of policy, and of relationship shall be first considered and passed upon by the Committee before action by the Board.

Whatever responsibility pertains to the Board of Trustees for the appointment or the approval of missionary teachers or professors in the College shall be delegated to the Ginling College Committee.

It shall be the duty of the committee to counsel with the President and the Board of Control so far as advice may be appropriated from the home agencies and to promote interest in the college both among possible financial supporters and among young women who may be eligible for service on its staff.

After further general conference the meeting adjourned in order that the Ginling College Committee as thus constituted and empowered might meet at once for organization and the beginning of its work.

The meeting adjourned.

CABLE ADDRESS:
"INCULCATE" NEW YORK

D. H. Day

THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U.S.A.
156 Fifth Avenue
NEW YORK

DWIGHT H. DAY
TREASURER
RUSSELL CARTER
ASSISTANT TREASURER



2/47
March 22, 1916

Russell Carter, Treasurer,

Dear Mr. Carter:-

Enclosed herewith please find check to your order for \$1205.83, covering the total charges which have just now been reported to me on account of G. Morton Rosse, who has been for three years acting as Treasurer for Nanking Christian University. The charge ~~is~~ reported for 1913-14 as \$562.50; that for 1914-15 as \$643.33, a total of \$1205.83, as indicated above.

As the Presbyterian Board has disbursed this amount for the purpose indicated, I understand a remittance covering the same is due them. When remitting to the Presbyterian Board will you do me the favor to indicate that \$562.50 is to be credited into the D. H. Day Special Account and \$643.33 is to be credited into the D. H. Day Personal Account?

With many thanks for your kind attention, I am,

Sincerely yours,

Dwight H. Day
Treasurer

D/P

Enc check \$1205.83

08 12

March 28, 1916.

Dr. Robert E. Speer,
156 Fifth Avenue,
New York City.

TRANSFER

Dear Robert:

We are eagerly waiting these days for the fuller word of the plans of the China Medical Board, and especially the action of the Board of Trustees upon those plans.

I am enclosing the minutes of the Executive Committee and its action. That action has been unanimously approved by all the members of the Board, and the following cable was sent to you yesterday:- Inculcate, Newyork, minisydbop Williams unadwexeor Chiyonaru ugrycfyebp xocen-bowen", which means, "Inculcate, New York, Board of Managers is of unanimous opinion Williams return April 11 this year Chiyonaru. Better remain during May and two months following. Telegraph if proposition is accepted. Bowen." It is our hope that we may have a reply by cable within a few days.

There are many reasons for returning at this time for a brief trip. There are many conditions in China, on the other hand, that make one apprehensive. Lilian feels quite at rest about the matter, however, and we have no fear of any peril for her and the children being left here..

For many reasons, it would seem better for Faith to go to the United States earlier for study than we were planning. She has not been so well here, nor have we been fully satisfied with the work that she was doing in the school. She will be sixteen this fall. To remain another year would seem to be a little too late for the best work, so we are asking the mission to approve of her sailing the end of June with Miss Freddie Mead. It seemed better for her to go at that time rather than with me, for she would be with her mother after my leaving, and I would have a little time in America to make arrangements for her schooling, before she came.

I shall write more fully as soon as we have the later reports from the Trustees.

08 13

R. E. Speer, #2.

March 28, 1916.

Faith was very pleased to receive a letter from Margaret, and she is beginning to look forward eagerly to seeing her when she returns.

Affectionately yours,

08 14

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3
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1
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TRANSFER

Nanking

WPK

March 30, 1916.

Mr. Robert E. Speer,
156 Fifth Avenue,
New York, N. Y.

My dear Mr. Speer:

Let me acknowledge your letter of March 23rd enclosing copy of your letter of January 18th to the Women's Boards regarding the appointment of women Trustees on the Board of Trustees of the University of Nanking. I shall file the letters under the official correspondence from the Boards.

Dr. Cook says that the Southern Methodists will not be able to act officially on this change in our Board of Trustees until their semi-annual meeting the first of May. The Southern Presbyterians have not replied as yet. I have official replies from all the other Boards. We cannot legally consummate this matter until these official actions are all in.

I will also place the names of these women on our regular file for notices of all meetings and copies of all minutes. In other words, they must now be treated, as I understand it, as regular Trustees.

Ought not these letters be officially reported to the next meeting of the Trustees so that the names and the actions corresponding may become a part of our permanent record?

Should not the plan of work as outlined by your Southern Committee be referred to the Board of Trustees or approved? Will not the Board, as a whole, have to delegate to the subcommittee on Ginling, the powers and duties which it desires to take on itself.

Probably you should send me a letter designating this subcommittee which will consist of the women Trustees with yourself and one additional member. In this resolution should you not

08 15

change the phrase "Nanking University" to the "University of Nanking", which is our official name?

I have taken the liberty, also, in changing in the copy of your letter of January 18th the names of the last two Boards mentioned at the beginning of your letter. You must add the word "South" to the next to the last name and I understand, also, that the Presbyterian Board is U.S.A. and not U.S.

Let me know just as soon as you hear from Dr. Butterick regarding the meeting on the fourteenth.

Yours very sincerely,

RED-AHT

Secretary.

08 16

R. E. Diffendorfer

INCORPORATED BY THE REGENTS OF THE UNIVERSITY OF THE STATE OF NEW YORK

BOARD OF TRUSTEES

ELECTED BY THE COOPERATING MISSION BOARDS

FRANK MASON NORTH	}	BOARD OF FOREIGN MISSIONS OF THE METHODIST EPISCOPAL CHURCH
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ROBERT E. SPEER	}	BOARD OF FOREIGN MISSIONS OF THE PRESBYTERIAN CHURCH IN THE U. S. A.
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JOAB H. BANTON		
JAMES H. FRANKLIN	}	AMERICAN BAPTIST FOREIGN MISSION SOCIETY
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JOSHUA LEVERING		
	}	FOREIGN MISSION BOARD, SOUTHERN BAPTIST CONVENTION
S. H. CHESTER	}	EXECUTIVE COMMITTEE OF FOREIGN MISSIONS PRESBYTERIAN CHURCH IN THE U. S.
ED F. COOK	}	BOARD OF MISSIONS METHODIST EPISCOPAL CHURCH, SOUTH

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RALPH E. DIFFENDORFER, SECRETARY
RUSSELL CARTER, TREASURER

UNIVERSITY OF NANKING
NANKING, CHINA

OFFICE OF BOARD OF TRUSTEES
156 FIFTH AVENUE
NEW YORK

BOARD OF MANAGERS

ARTHUR J. BOWEN, EX-OFFICIO, CHAIRMAN
ELECTED BY THE COOPERATING MISSIONS

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EDWIN C. LOBENSTINE		
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A. A. MCFADYEN, M. D.		
P. F. PRICE, ALTERNATE	}	METHODIST EPISCOPAL, SOUTH
W. H. PARK, M. D.		

ELECTED BY THE BOARD OF MANAGERS
CHANG BO LING
CHENTING T. WANG
HWANG HSI CHEN
Y. L. HWANG

A. J. BOWEN, PRESIDENT OF THE UNIVERSITY
J. E. WILLIAMS VICE-PRESIDENT

OFFICE OF THE UNIVERSITY
NANKING, CHINA

April 21, 1916.

not used to
R. E.
Mr. Russell Carter,
156 Fifth Avenue,
New York, N. Y.

My dear Mr. Carter:

The following is an extract from a letter received from Dr. Bowen, dated March 9th:

"We were delighted to get from you a copy of Mr. Severance's letter regarding the Severance Memorial Building. The plan of limiting the building to \$35,000 (gold) putting \$5,000 (gold) into equipment and reserving \$10,000 (gold) for permanent maintenance is a most excellent one and meets with our entire approval. Will you not take up with Mr. Carter and Dr. Speer the getting in, as soon as convenient to Mr. Severance and Mrs. Allen, of the \$10,000 that will be real endowment and investing it there? That should not be sent to the field but should be invested by the Trustees, specifically designated, of course, for the purposes intended."

Yours very sincerely,

R. E. Diffendorfer
Secretary

D-T

0817

CABLE ADDRESS "INCULCATE NEW YORK"

D. H. Day

**The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York**

DWIGHT H. DAY
TREASURER
RUSSELL CARTER
ASSISTANT TREASURER



May 2nd, 1918.

Mr. Russell Carter, Treasurer.

Dear Mr. Carter:

Many thanks for your check for \$4,000.
representing the balance due this Board by the University of
Nanking for moneys advanced for land. We are very happy
that you are able to settle this item.

Very sincerely yours,

[Signature]
Treasurer

D:M

100
153
13

08 18

**The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York**

OFFICE OF SECRETARY



June 8th, 1916.

TRANSFER

Dr. J. E. Williams,
156 Fifth Ave.,
New York City.

My dear Jack,

I enclose herewith drafts of various minutes of the Nanking Trustees meeting. Will you kindly go over these, and let me have any suggestions before we incorporate them finally in the official minutes?

Very affectionately yours,

Robert E. Speer
ms

RES/MS

08 19

June 8, 1916.

The Trustees then took up for extended consideration the question of the Medical School, the Hospital and the Pre-Medical courses of study in the University. The action of the Board of Managers in Nanking on September 1915 and of the Board of Trustees in New York on January 14, 1916, were recalled to the attention of the Board as follows:

Dr. Williams made a full statement of the present conditions on the field. He described the establishment of the Kiangsu Public Health Association by the Chinese which assures their generous cooperation in the support of the Union Hospital and in promoting measures for the improvement of public health. He explained that while the Chinese strongly desire the continuance of the Medical School giving instruction in the vernacular their cooperation in the new association was not conditioned upon such an arrangement. He explained the difficulties which the Managers are experiencing in obtaining and holding an adequate faculty in view of the new conditions, their desire to continue the Medical School, if possible, and yet their misgivings as to whether this could now be done and their doubt as to whether, if it should be attempted, the University could aid the proposed Medical School of the China Medical Board in Shanghai as it is its desire to do.

0820

The object and spirit of the China Medical Board in its proposals were recalled as these have been expressed in the letter of Mr. John D. Rockefeller, Jr. to the Mission Boards of _____ and in many other statements, and in conversations of missionaries and ^{Members} of the Board with representatives of the C. M. B. ⁹ The Trustees recognize clearly the difficulties of the problems to be solved:

- (1) The fulfillment of their duty to the Chinese, students, members of the Board of Managers and officials and friends of the University.
- (2) The preservation of the cooperation represented in the University through the Medical School; One of the most helpful and important attempts at cooperation which has yet been made and which it would be a calamity to imperil or destroy.
- (3) ^{The} proper development of the University and ~~off~~ its fullest service to the Chinese people.
- (4) The extension of the largest possible measure of cooperation and help to the China Medical Board in its generous plans for Central China.

After full discussion and the presentation of a memorandum from Dr. Cook, the following action was taken:

1. In view

- (1) Of the large plans of the China Medical Board for the advancement of medical education and for the relief of suffering in China, and
- (2) Of the changed conditions in the field of medical education in China which have ensued, and
- (3) Of the fact that the aims and purposes of the C. M. B. as clearly set forth are so accordant with the aims and purposes of the University in the founding and maintenance of its Medical School:

RESOLVED

(1) That the Medical School of the University be continued only in harmony with the plans of the China Medical Board in the Shanghai Medical School, and that it should undertake only such work and for such a period of time as shall best enable it to meet the immediate present needs of the field and to prepare for ^{and} ~~any~~ advance ~~of~~ the proposed undertaking in Shanghai.

(2) RESOLVED FURTHER that the University continue and strengthen the work of the University Hospital, developing its cooperation with the Chinese and rendering through it and its staff as much service as possible to the Chinese people in hygiene, sanitation and public health. That it is the strong conviction of the Trustees that the large and helpful measure of missionary cooperation represented in the University may be preserved and must be preserved in the continued united support and administration of the University Hospital in its enlarged service.

(3) RESOLVED FURTHER that the scientific courses of the University as well as its general teaching and its distinctive Christian influence should be continuously and earnestly strengthened, so that the University may make the largest possible contribution to the Cause of education and of adequate preparation for medical and other graduate professional training, as well as of evangelistic effort, and promote the well being and advancement of China, and that the cooperating churches be appealed to for the support ~~of~~ men and money necessary for such purposes.

(4) RESOLVED that the President of the Board with two other members be appointed a committee to confer with the C.M. B. as to such cooperation as the University may be able to give, and that the Committee have power to act in behalf of the Board on the questions of the measure of work and period of continuance of the Medical School of the University.

RESOLVED that Dr. Williams be requested to discuss with the cooperating Boards the questions involved in these resolutions.

The President reported the correspondence with Dr. Downing of the Board of Regents with reference to the conferring of degrees on the graduates of the Union School of Theology and the ^{President}~~President~~ was authorized to continue the correspondence with a view to securing, if possible, the privilege of the issuance of these degrees by the Trustees of the University.

The Committee appointed to confer with the Trustees elected by the Women's Boards cooperating in the Ginling College, presented as its report the Minutes of a meeting held on March 22nd. These Minutes were approved and adopted by the Board as follows:

0823

June 22nd, 1916.

Mr. R. E. Diffendorfer,

BUILDING.

Dear Mr. Diffendorfer;

I return herewith for your files Dr. Chester's letter of March 28th and enclose also a copy of the memorandum which Dr. Cook sent to be read at the last meeting of the Trustees and which is referred to in the Minute which I sent you.

Dr. North, Mr. Banton, Mr. Williams and I had a very pleasant conference to-day with Dr. Buttrick, of which Dr. Williams can report fully to you.

Very faithfully yours,

RES:C.

Memo. Let. from E.F.Cook, June 13, 1916
" " S.H.Chester, Mch 28, "

0824

Copy of letter from Dr. Ed. F. Cook, dated June 13, 1916.

"Your letter of May 31st reached the office during my absence in Chicago. Finding that I could not get away in time to attend the meeting of the Nanking trustees on June 6th, I wrote you from Chicago. I cannot tell you how I regretted the inability to see and confer with Doctor Williams and to be present at the discussion of the situation at Nanking on the 6th. Please have report sent to us as early as is practicable. I appreciate your letter of date above mentioned.

"Replying to your inquiry, would say that the proposed union of Methodists, North and South, would greatly affect the problem of which I recently wrote you. The coming together of the two great Methodisms would require some concessions from both. The Southern Church would be compelled to yield its imperialistic interpretation of the episcopacy. The larger democratic spirit in the Northern Church would require that a limitation be placed upon the episcopal function. The union is our only hope. I devoutly pray that it may be successful and early consummated.

"In answer to your second question, will say that if the movement could be left to the rank and file of our Church I believe that the union could be effected at the next General Conference. The majority of our laymen and preachers are favorable to union. Our bishops will not take kindly to any modification of the plan proposed by our General Conference. Bishops Hendrix and Lambuth would stand for a union on almost any reasonable ground, but the majority of the College, especially the dominant imperialistic wing, will, in my judgment, block the game if they can.

"The church press is largely subservient to that element in the College, and the press comments have not been encouraging. Personally, however, I am very hopeful that the rising tide will gain volume and momentum, and by the time our General Conference meets in 1918 I hope the broad, generous, brotherly spirit and abounding enthusiasm with which the General Conference of the Northern Methodist Church received the proposal of union will sweep before it all opposition and bring about the much desired unification of the churches.

"It is my expectation to attend meeting of the Committee of Reference and Counsel, June 28-29. I hope to have the privilege of seeing you for a few minutes on that occasion."

0825

W-C

TRANSFER

June 23rd, 1916.

Mr. Robert E. Speer,

Dear Robert:-

I thank you for your letter with regard to the overhanging eaves and the possibility of Mr. Fuller for Forester. I have written to him and hope to be able through my old classmate, E. R. Brown, to arrange for Mr. Griffin's going out.

I desired very much to have a few words of conference with you after our interview with Dr. Buttrick yesterday. I felt a bit disturbed over several things that emerged in the conference. He evidently had misunderstood the purport of the resolutions. During our luncheon he did not mention the matter, and I thought possibly purposely, so I did not take it up until we returned to the office and asked him his impression of the letter. His only reply was that it was interesting-very interesting.

His remarks about the position of President Bowen and Dr. Shields were also disturbing. I could not take issue with his statement of the impression he had gathered from his conferences with them on the field. I felt it was necessary to remain a few minutes and to try to clear the matter up with him privately. I told him that whatever impressions conferences upon the field may have made upon his mind I knew certainly that it was the purpose of both the men, ^{had} as/already been expressed in the actions of the Board of Managers, to actively co-operate with the plans of the China Medical Board and that he could rest assured that they would carry out their purpose in fullest co-operation with the action taken by the Board of Trustees. He said he was very glad to have that assurance and felt sure that all things would clear up by that time.

0826

To Mr. Robert E. Speer, No. 2.

This morning I called upon Dr. North and told him of this conversation. I knew he would be disturbed by Dr. Buttrick's remark, as he certainly was. I hope you may have opportunity to correct further any misapprehension at this point. President Bowen, Dr. Shields and I have worked in fullest accord on the plans. We must and mean to co-operate with the Medical Board in the action of the Trustees. I hope I may be spared any appearance of yielding tacid consent to criticism or judgment of either the men, men so single-minded, devoted and absolutely true and loyal to truth and principle and every friend.

Dr. North is very much interested in our uniting all forces behind the hospital in its larger development. I told him that I thought they could pay \$100.00 per month, as is the ruling of the Trustees, in lieu of the absence of Dr. Gaunt. He said that should be done. They had not asked him from the field as yet. I also suggested the importance of appointing a man at once to take Dr. Gaunt's place. He said they knew of no one and asked if I could get in touch and recommend a man.

Dr. Buttrick said that he was sorry at the outcome of the conference. He felt it had not come out as well as he had hoped. I believe more was accomplished, however, than seemed on the surface and that he will work along the lines of the last suggestion.

I received word from Mr. Severance that he would be in Cleveland and also from Mr. Cory that he was arranging for the conference at ~~Cleveland~~ on Tuesday. I shall leave on the afternoon train and spend Saturday and Sunday in Cleveland. I should like to have had your suggestions for the conferences with Mr. Severance and Mr. Swazey at Cincinnati. I fear that my presence must be the disturbing element and I shall be most grateful for your frank suggestion as to just what I could do.

*Notes of last conference
in Mr. Mills.*

As ever, affectionately yours,

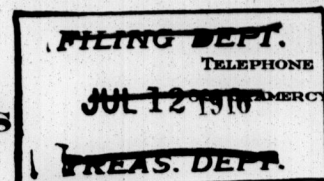
0827

CABLE ADDRESS:
"INCULCATE" NEW YORK

DWIGHT H. DAY, TREASURER.

D. H. Day

**THE BOARD OF FOREIGN MISSIONS
OF THE
PRESBYTERIAN CHURCH IN THE U.S.A.
156 Fifth Avenue
NEW YORK**



D-C

June 29th, 1916.

Mr. Russell Carter, Treasurer,
Nanking Christian University.

Dear Mr. Carter:-

Enclosed I hand you herewith check for \$2,000.00 toward
the \$15,000.00 required for the new Chapel at the University of Nanking.
I have just learned from Mr. John E. Williams that materials have been
purchased for this building and that payments against these would be accept-
able. I knew the plans for the Chapel had been delayed by Mr. Fellows of
Chicago and the men on the field do not contemplate proceeding with the
building just at present, but I wish to relieve other funds which I am
informed have been drawn upon for these materials from the burden of
carrying the items for the Chapel. It would be my judgment, even though
it caused some inconvenience and delay, to postpone all building work
that will not actually suffer from the postponement until there has been
some change for the better in the price of silver and in the cost of build-
ing materials. I fear that the University will be greatly handicapped
if building is proceeded with as though normal conditions obtained.

With every good wish for the important operations at
Nanking, I am,

Sincerely yours,

A handwritten signature in dark ink, appearing to read "Dwight H. Day".

Enclosure.

0828

C O P Y

221 Park Ave.,
Orange, N.J.

July 13, 1916.

Dear Mr. Speer,

I should be glad if you will let me know what the Board's idea is in regard to medical work in Nanking, at least in so far as it affects me. My salary was guaranteed by Dr. Tooker for three years - that finishes in August: and I believe he has consented to continue it a "little longer". After that, of course the University will hardly be prepared to add it to the budget. It is quite necessary for me to know whether the Board expects to be responsible for it, as of course, my first duty is to make a living.

I am going back in August, to help finish the graduation of the class in the medical School - about China New Year, I suppose. What comes after that must be planned for.

Sincerely yours,

(Signed) Sidney L. Lasell.

0829

R. C. Speer

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

July 14th, 1916.



The Rev. John E. Williams, D.D.,
Rutland,
Meigs Co., Ohio.

My dear Jack,

I enclose a copy of a letter from Dr. Lasell, together with a copy of my reply. If this does not bring matters to a head I am ready to take whatever position we ought to take and stand by it whatever the unpleasantness. Only I ought to know definitely whether you, as representing the Board of Managers, are ready to take the responsibility of expressing the judgment that Dr. Lasell ought not to come back to any connection with the University or the Hospital. If you feel that way, perhaps the best thing would be for me to arrange to have Dr. Lasell meet Dr. North and Mr. Banton and myself.

I received your note and the accompanying papers, but have not been able to read them yet.

Ever affectionately yours,

Robert C. Speer

RES/MS

0830

July 14th, 1916.

Dr. Sidney L. Lasell,
221 Park Ave.,
Orange, N.J.

Dear Dr. Lasell,

Your note of yesterday with reference to the Medical Work in Nanking and your future plans is just received, and I am glad to answer your question as far as I am able to do so.

As you probably know, our Board had no medical work in Nanking prior to the establishment of the medical school, and I do not think that it would have begun any there in view of the strong medical staff of other missions, if it had not been for the new demand involved in the establishment of ^{the} medical school. Desiring to cooperate in this school the Board agreed to provide one physician and sent out Dr. Sloan for that purpose. It has ~~never~~ undertaken more responsibility than this. Now that it is no longer possible to continue the Medical School because of the inability to provide a medical staff and the necessary maintenance, and for whatever other reasons there may be, the question will arise as to whether the Board will feel able to continue the support of one doctor in Nanking. I hope that it will do so in view of the fact that the hospital is to be maintained cooperatively by the missionary agencies united in the University, but I do not believe that there is any prospect that our Board would feel able to provide more than one doctor, and Dr. Sloan is the man who was appointed and has been supported in discharge of the Board's obligations to the united work.

Your transfer to Nanking, as you will remember, was effected independently of any action of the Board of Foreign Missions, ^{but} ~~and~~ once effected was tacitly acquiesced in, your appointment to Nanking being made, as I understand, by the Board of Managers of the Medical School or the University.

0831

What that Board or the Trustees of the University may desire to do in view of the proposed closing of the medical school and the termination of Dr. Tucker's guarantee is a matter for them to decide. If they should feel that the new situation makes it impossible for them to take advantage longer of your service in Nanking, the question would then arise as to whether you should return to regular medical missionary work under the Board, and if so, in what station. The men physicians asked for in the first 80 items on the China Council's Preferred List are for

Yeungkong	No. 20
Yih sien	No. 31
Canton	No. 34
Showchow	No. 45

Dr. E. M. Ewers has already been appointed and assigned to Yeungkong, and Dr. Harvey to Canton. There is no possibility in the immediate future for the opening at Showchow so that the second physician for Yih sien, which stands 31 on the list, is at present the highest call. The China Medical Board of the Rockefeller Foundation is, I believe, ready to provide some additional assistance at Hwai Yuen, but I understand that your convictions would make it impossible for you to accept such a position. As to Yih sien, I think that the Board had not expected to be able to provide a second medical missionary there this year, but if the China Council should advise your transfer to that station I am sure the Board would take up at once the question as to whether it could assume this additional financial obligation. Would you like the question raised at once with the China Council?

Thus far I have written as a Secretary of the Foreign Board, but perhaps I ought to add a word because of my relationship also to the University. Up to within the last two months the Trustees of the University have held themselves entirely free to go forward with the Medical school in Nanking if this should be deemed wise and practicable. Within the last few months, however, it has become quite clear that no matter what our desires on the subject might be the School could not be continued. One by one members of the staff fell away, and if their places even

Dr. Lasell -3-

could all now be filled we should still have scarcely more than half the number of men deemed essential. On this ground alone, accordingly, it became quite clear that we could not go forward. Other things entered in also, and now as a crowning consideration, we have received the following cablegram from Dr. Neal:

Translation: Meeting of Executive Committee and Medical Education Council China Med. My. A., Shanghai, Kiangsu, June 16th of this year resolved urge Mission Board concentrate strength Tsinanfu, Shantung, closing medical Schools Yangtse Valley in order to obtain adequate supply of fully qualified teachers. It is most essential for success.

This cablegram confirms the judgment at which the Trustees had already arrived that it was not practicable to continue the school at Nanking. It has not yet been determined just what will be done with the present classes. The one class will of course be graduated, but it is yet to be settled what arrangements will be made regarding the other class which has still a number of years of work to do. In view of this uncertainty and the fact that Dr. Tucker's pledge, as you state, expires in August, would it not be well for you to consult with the University authorities regarding your plan of going back next month, or has that been already definitely arranged? I judge that here also the problem may be complicated or simplified for you by the fact that it seems not improbable that the China Medical Board may assist the University Hospital, and possibly give assistance also to any temporary continuance of work in the medical school. This has not been determined but it is a possibility which perhaps would be determinative with you.

If you should care to talk any of these questions over, I expect to be in the office all of next week, and should be glad to see you at any time, and have you come in to lunch with me any day that might be convenient.

Very sincerely yours,

RES/MS

0833

Robt. E. Speer

**The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York**

OFFICE OF SECRETARY

September 12th, 1916.

To The Board of Trustees of
The University of Nanking,

Dear Friends:

I enclose herewith a copy of a letter addressed under date of June 14th to the Trustees by President Bowen. It was written just about the date of the meeting of our Trustees which decided to give up the attempt to continue the Medical School. As you will see, President Bowen's letter written before he knew of our action fully concurs in its wisdom.

Dr. Williams has had several interviews with Dr. Buttrick since the meeting of our Board in June and has laid before the China Medical Board proposals that it should aid the University in the maintenance of the Hospital and its work as a center of health education and that it should also assist in the strengthening of the Science Departments in the University, which lead up to the medical course. Any aid which the China Medical Board could give in these two directions would be of great service. If it should not be able to give such help, however, our own duty is quite clear, namely, to maintain the hospital at least on the basis suggested by Dr. Bowen and to make the Science work of the University the best work of its kind provided by any institution in China. It will not be long of course before government schools will far surpass us in equipment, but within our facilities we ought to do the best quality of work that is done in the nation.

Dr. Williams will be taking up the whole problem with each of the interested Boards with a view to furnishing full information and securing the fullest measure of intelligent cooperation in the work of the University.

Very faithfully yours,

RES/MS

Robert E. Speer
3.

0834

THE UNIVERSITY OF NANKING.

Nanking, China, June 14, 1916.

The Board of Trustees,
University of Nanking,
New York City.

Dear Sirs;

At a recent meeting of the Executive Committee, growing out of a meeting of representatives of the Presbyterian Annual Conference, the Annual Estimate Meeting of the Advisory Committee of the Christian Mission and the Annual Estimate Meeting of the Finance Committee of the M. E. Mission, it was desired that I present, for your consideration, a rather full statement of the medical situation as affected by recent changes in our own staff and the plans of the China Medical Commission.

There are two views or attitudes at present that obtain, and it is my desire to present as accurately and fully as possible both sides of the problem. Some believe that the University should continue the Medical School, while some believe we should join our forces with the Mandarin Teaching School in Tsinanfu and also cooperate in the English Speaking School to be formed in Shanghai. It should be remembered that the present Medical Department of the University was organized at first as a separate institution called The East China Union Medical School by the following Missions: The Northern Presbyterian, The Disciples, the Methodist Episcopal (North), the Methodist Episcopal (South), the Southern Presbyterian, and the Northern and Southern Baptist. Three of these Missions were conducting the University. After running independently for about a year, the school became an organic department of the University, as a part of the Medical Department. Since that time the seven Missions have been cooperating in the work, the Southern Methodist being the only Mission having no resident physician here.

In support of continuing our school in Nanking, the following points are emphasized:

1. There is great and urgent need for such a school in Nanking. One good Mandarin school for all central and North China is entirely inadequate. Students who wish to study in Mandarin - and they will increase as Nationalism develops - will not readily go to Shantung to study. Educational ideals, manner of living and, probably, Japanese influence in Shantung all combine to discourage Central China Chinese from going to Tsinan to study.
2. It is believed that the two or three English-speaking schools will not in any appreciable way, for many years at least, provide workers - assistants and resident physicians - for mission hospitals and local Chinese hospitals, government and private. These English-teaching schools are frankly not interested in the "day's work" - the providing for the next five, ten or twenty years' medical service. Relatively few graduates of the English-speaking schools will get out into service for their people in providing for immediate and pressing medical attendance for the people. It is felt that it is legitimate and strategic mission work to educate Christian physicians for private practice for mission hospitals, government and private hospitals, men who have caught the missionary ideal of service and who are willing to live and work for the

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people in their towns and villages. It is believed that, even with the inadequate medical schools conducted often by only one or two missionaries, in addition to a large hospital clinic each day, signal service has been rendered the Chinese and the cause of humanity. It seems intolerable that this source of service is to be very largely curtailed, as would result in having a school that is rendering increasingly effective service in this respect closed.

3. It is believed that teaching medicine in English is only a temporary expedient and that the schools that are to endure for fifty or a hundred years will be those that teach in Chinese and emphasize things that mission medical schools emphasize, in addition to emphasizing high scientific ideals. It is felt that the literature needed by China, both in the medical profession and among the people in general, would grow and develop most rapidly and satisfactorily in connection with schools teaching in Chinese and by men constantly using Chinese in their work and practice.
4. It is felt that, while it is necessary for the time being to provide the high-grade English-teaching schools, that inasmuch as their life in China will be relatively limited, it is not good statesmanship to discontinue work that will have an increasing assured future and that is needed for immediate service of the church and the people. While appreciating the large view and the ultimately great service the China Medical Board's schools will afford China, it is keenly felt that the church has immediate work and present-day service to render, and that the natural method of gradual growth into the larger service is quite as important and will achieve results not so vastly inferior in the average. It is believed that the Commission does not fully appreciate all the difficulties of the task it is contemplating and that a few years of actual experience will very greatly modify their plans and present ideas. In the meantime it is thought best to continue a work that is needed and developing.
4. Again, it is felt that such a school as this in Nanking, having the confidence and increasing support of the Chinese, will possibly quite as well help to introduce Western Medicine into China and make it indigenous as the English-teaching, English-staffed and American super-idealized schools to be formed. Western Medicine is not yet taken for granted in China, and it is thought that its introduction is quite as apt to be as successfully made by the church as by an independent scientific institution alone. The church has many cumulative influences to add to the recommending of Western Medicine through its schools and hospitals that an alien and independent organization, however philanthropic and efficient it may be, lacks because it lacks the constituency and contact of the church.
5. There is also considerable resentment at the apparent arrogant and superior attitude involved in the desire to close as largely as possible existing medical schools and start "real" medical schools that amount to something. It is believed that force of circumstances only and not real faith in and approval of missionary efforts for medical education have ultimately led the Commission to consent to help one Mandarin-teaching school temporarily. It is felt that the move to help the

Tsinan school was largely selfish, giving the Medical Board simply a free hand both as to students and teachers in Peking. Hence such feelings do not tend to increase faith either in the judgment or in the altruistic purposes of the Board.

6. Finally, it is felt that there has been some misunderstanding or change of plans regarding the Shanghai School. We were led to believe in the earlier stages of the negotiations, when we agreed to join in with St. John and Harvard, that it was a union of forces. It now appears that this was not contemplated but that it is an entirely new institution in every respect and that none of our men are required or wanted, and none of our students, even those who could take the work in English. It has, therefore, seemed somewhat as though our co-operation was only in name and would not be vital enough to make it worth the sacrifice involved in closing our own institution. There is a feeling that things have been so manipulated that we are forced to close, with no adequate guarantees as to the Christian character of the school and no voice or influence in helping shape it so as to meet in some degree the needs and requirements of our other mission work and policies. It is feared that the English Medical School will shape and virtually decide other forms of educational work and mission polity, rather than the missions and their organizations having this power, as hitherto, residing in themselves.

The following represent, in general, I think, fairly well the feeling of the "other side", those who believe that, under the circumstances, the Nanking School should be closed and we join with Tsinan and Shanghai:

1. The Home Boards are enthusiastically and unreservedly supporting the Medical Board and their plans and have committed us to their support. Only two or three of the Boards now conducting our school could, under the circumstances, be induced to try to continue a school in Nanking. The entrance of the Medical Board has set standards and values so high that the churches that are interested in Nanking could not adequately staff and support this school. It is felt that it will be impossible, with Shanghai so near on one side and Tsinan so near on the other, that we would tend to weaken both by refusing to join and would not be able to make a strong school ourselves. With our chief financial constituency 6000 miles away and two strong schools developing relatively near, it is believed that failure would result in trying to maintain a school here.
2. Also, since our Board of Managers have pledged to cooperate with the China Medical Board in Shanghai, as have our respective Boards and our Board of Trustees, and inasmuch as the China Medical Missionary Association have approved of Tsinan as the best centre for developing a strong Mandarin-teaching medical school, and inasmuch as the China Medical Board has agreed to help finance this for five years with a strong probability of continued help if the school proves worthy, it is our clear duty to join there and help insure the success of one Mandarin-taught school, especially as Nanking is committed to teaching in Chinese.
3. Furthermore, our present staff of medical men is so much depleted and it will be increasingly difficult to get new men who can teach in Mandarin, it is impossible to continue. Circumstances and conditions over which we have no control are forcing our doors shut. At present we have three men on the field to teach two classes and conduct a rapidly-growing Hospital. Two men on furlough might possibly return to the Medical School,

but within a year, or at most two years, two of the three men now on the field will have to return home on furlough; so there are at the outside not more than enough permanent men on our staff to man the Hospital alone. How to secure and support eight to twelve other men for teaching, equip them with the language in which to teach, seems a very practical and insurmountable task. Most all concerned will agree with most of the points enumerated as representing those who believe we should continue, and yet the practical difficulties involved induce them to feel that we cannot continue and so should gracefully and wholeheartedly throw in our lot with Shanghai and Tsinan.

4. It is felt that the China Medical Board's schools should be Christian in staff and in atmosphere and emphasis. That we endanger this to the extent that we fail to cooperate with them. That we should join with our Boards and Trustees in trying to make sure that these schools are Christian. We should, they feel, throw our forces and influence into Tsinan and Shanghai, especially as it is hopeless to staff and support a school in Nanking.

Inasmuch as it is impossible to get unanimity of opinion on the field, and inasmuch as the Hospital must have immediate support, to say nothing of the Medical School, it is imperative that the Trustees and Boards take up the whole question at once and settle once and for all whether or not the Medical School close. If it is to close, it should be when the senior class graduates, January 1917. If it is to remain open, adequate funds and staff must be planned for at once. If it is to close, the Hospital must be continued, probably by the three Missions having work in this region. The estimate for staff, equipment and running expenses, in addition to that sent you in 1915, is as follows:

4 foreign physicians
1 pharmacist
1 secretary-matron
3 foreign nurses
G\$20,000 for out-patient department - land, building and
furnishings
G\$15,000 for women's ward
G\$ 5,000 annually, for running expenses.

Trusting that a speedy solution may be had,

Very sincerely yours,

(Signed) A. J. BOWEN.

FILED DEPT.

OCT 5 1916

TREAS. DEPT.

October 3
1916.

Mr. Dwight H. Day,
New York, N. Y.

My dear Mr. Day:

Just to acknowledge the receipt of your check
for One Thousand Dollars (\$1,000), an additional payment to the
University of Mankato of your pledge for a chapel building. I
am sending this forward today, together with a remittance just
received from Mr. Swasey, representing his final payment.

In behalf of the Board and with their thanks
for your interest and generous gift,

Yours very sincerely,

Treasurer.

C/P

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**The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York**

OFFICE OF SECRETARY

October 17th, 1916.



TRANSFER

To the Trustees of Nanking University.

Dear Friends:

I ^{have} received a request from Dr. Wallace Buttrick in behalf of the China Medical Board for the suggestion of the name of some one whom the China Medical Board could appoint on the Board of the new medical school to be established in Shanghai. Dr. Buttrick intimated that the present thought was that this would be a small Board of perhaps five or seven members, that if there were five members, the Board would probably be made up of three representatives of the China Medical Board and two who would bring into the Board the point of view and thought of the missionary agencies, one of whom he was asking us to suggest and the other St. John's. He was very strong in his statement of their earnest desire to have the institution developed in full sympathy with the missionary undertaking and spoke of the fact that the four doctors who are now in special training for the faculty are all medical missionaries. Dr. Worth Brown, Dr. Adrian Taylor, Dr. Dunlap, and another whose name I do not recall.

I told Dr. Buttrick that our Board would not meet for some weeks, and that the matter would then be brought before it, but he stated that they would be very glad if they could go forward with the matter immediately and inquired whether I could not informally suggest some one. I did not feel free to do this without consulting others, however, and I write at once, accordingly, to ask you whether you have ^{no} ~~any~~ objection to the proposal of such a name, and if so whether you have any suggestion.

0840

TRANSFER

-2-

Trustees of Nanking University.

You will remember that at the meeting of our Board of Trustees on June 6th, when it was decided to give up the medical school, it was voted:

1. That the Board of Trustees of the University of Nanking is cordially ready both directly and through the Board of Managers upon the field to cooperate with the China Medical Board in Medical education in China in an effort to realize in a medical school in Shanghai the highest educational ideals for the training of Chinese doctors, and at the same time to conserve and forward missionary interests.

2. It was further voted that it was the deep conviction of the Board of Trustees that adequate provision should be made also for the training of Chinese doctors in medical schools in the vernacular.

3. It was further voted that pending the establishment of the proposed school in Shanghai and any further development in the field of vernacular medical education, the medical school of the University should be continued with assurances to all students received that provision would be made for their completion of their full medical course.

It was not proposed then, nor is it proposed now, that our Board or the Nanking University should assume any responsibility for the official relationship with the Shanghai school, but only that some one suggested by us should be appointed a member of the Shanghai School's Board to render what service may be possible there both to the cause of medical education in China and to the happy working out of the problem of relationship between these new medical schools and the missionary body.

You will be glad to know that Dr. Buttrick intimated also that Mr. Greene had reported from China recommending favorably generous help from the China Medical Board to the University Hospital in Nanking. These recommendations have not yet been passed upon by the Medical Board.

Will you kindly let me have by return mail your reply?

Very faithfully yours,

RLS:MS

Robert L. Speer.

0841

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

October 21st, 1910 **TRANSFER**

To the Board of Trustees of the University of Nanking,

Dear Friends;

As the China Medical Board is to meet next Tuesday and desires at that time, I understand, to select the Board of Trustees of the new Medical School in Shanghai, and as most of the Trustees representing the Boards united in the University have replied to my letter of October 17th approving of the election of some one representing the Board of Trustees on the Board of the Shanghai School, but without nominating who this should be, I have simply reported to Dr. Buttrick the favorable replies of the Trustees, and sent him a full list of our Trustees so that he and the Medical Board can make their own appointment.

Very faithfully yours,

Robert C. Speer
 c.

RES:C.

RECEIVED	
Dept. Missny, Ed.	
OCT 25 1910	
TO	DATE
BY	DATE
BY	DATE
BY	DATE

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Robt. E. Speer

INCORPORATED BY THE REGENTS OF THE UNIVERSITY OF THE STATE OF NEW YORK

UNIVERSITY OF NANKING

NANKING, CHINA

NEW YORK OFFICE

156 FIFTH AVENUE

OFFICERS OF BOARD OF TRUSTEES

ROBERT E. SPEER, PRESIDENT
A. McLEAN, VICE-PRESIDENT
RALPH E. DIFFENDORFER, SECRETARY
RUSSELL CARTER, TREASURER

OFFICERS OF UNIVERSITY

A. J. BOWEN, PRESIDENT
J. E. WILLIAMS, VICE-PRESIDENT

October 30th, 1916.

To the Trustees of the University of Nanking representing the Boards
which have cooperated in the Medical School -

Dear Sirs;

You will already have received notice of the important meeting
of the University of Nanking Trustees on November 10th at which the ques-
tion of the future of the University Hospital, which has been maintained
in connection with the Medical School, will be considered. Will you please
be prepared as far as possible to report at the meeting on November 10th
what your Board will be willing to do in the way of continued cooperation?

Letters from Nanking, from members of different Missions, indi-
cate that the maintenance of the Hospital is felt to be absolutely indis-
pensable to the interests of all the Missions. The University Hospital,
as you know, absorbed the various Mission hospitals with the exception of
the small Woman's Hospital of the Friends Mission. Both the Chinese
pastors and the missionaries state that to close the University Hospital
and thus to terminate medical work for men in Nanking and to close the only
general Hospital would be nothing short of calamitous to the Christian
interests of the city. It is not possible, and would not be desirable,
to attempt to divide the Hospital again and to reestablish several denomina-
tional hospitals. The only wise and practicable course would seem to be to
continue the Hospital on a cooperative basis, and the only way in which this
can be done is under the auspices of the University. There is prospect of
strong cooperation by the Chinese if the Hospital is continued by the

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University and made the basis of work of University extension in public hygiene and sanitation. The Hospital staff will need to care also for the large missionary community in Nanking and the work of Missions needs the influence of its maintenance in the interest of all the Missions both in the city and throughout the adjoining territory. The China Medical Board has made through Dr. Williams certain conditional offers as set forth in the following letter of Dr. Buttrick:

"At a meeting of the China Medical Board held October 24, 1916, we made conditional appropriations to the University of Nanking for the annual support of its hospital and for the construction of buildings. It is understood by us in making this appropriation that the University has provided annually for five years the following:

Salaries of 3 physicians	\$7,500.
Salary of 1 nurse superintendent ..	1,250.
Maintenance	3,000.
	<u>\$11,750.</u>

Then you certify to us that the University has provided the foregoing, the China Medical Board will contribute annually for five years the following sums for the purposes named:

Salary of 1 physician	\$2,500.
Salaries of 3 nurses	3,750.
Maintenance	3,000.
	<u>\$9,250.</u>

We understand that it is your wish to raise the following sums on account of capital expenditure:

For the building of a residence for physician ..	\$5,000.
For necessary alterations and equipment of hos.	10,000.
For an outpatient department	35,000.
	<u>50,000</u>

When you certify to us that you have raised in cash for the above purposes the sum of Twenty-five thousand dollars (\$25,000), the China Medical Board will contribute a further sum of Twenty-five thousand dollars (\$25,000) for the same purpose.

At your convenience, I would like to confer with you regarding the time limit to put on this second conditional contribution. It is our custom to fix a date on or before which the supplemental sum required by our pledges shall be subscribed and paid in cash.

I shall be in the city on Monday, Tuesday, and Wednesday of next week, and Saturday forenoon of this week."

Dr. Williams and Dr. Worth Brown feel that there should be more than four physicians attached to the Hospital, but the China Medical Board's offer would be ^{made} ~~made~~ as you see by the guarantee of the first three

physicians and one nurse superintendent. It would be desirable, however, in the judgment of Dr. Williams and Dr. Brown if the cooperating Missions could provide one or two additional physicians, having in mind that the work of the Hospital is to extend throughout the Province. Will your Board be prepared accordingly to continue the provision of one physician or the equivalent of his salary and a share in the maintenance of the Hospital? The amount named as salary in Dr. Buttrick's letter is, as you know, the lump sum which has been agreed upon as covering the total liability for salary, travelling expenses, furlough, etc. for a married man. If you can not be present at the meeting on November 10th, will you kindly let me know by letter before the meeting what your Board will be prepared to do. If your Board holds no meeting before then could you let me know what you yourself would favor?

There are many reasons which I need not touch upon, why it is very desirable that the cooperation which has meant so much in this school and hospital should not now be interrupted. It represents an asset which ought not to be dissipated and the work that is now to be done is work of such importance as to make the continuance of our united effort in the highest degree desirable, and future necessities can perhaps be foreseen which can be much better dealt with if our cooperation in this important enterprise can be conserved.

Very cordially yours,

Robert E. Speer
c.

RES:C.

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

TRANSFER

Nanking

OFFICE OF SECRETARY

November 14th, 1916.

Mr. R. E. Diffendorfer,
150- 5th Avenue,
New York City.

My dear Mr. Diffendorfer;

I enclose herewith Mr. Owen's papers. I had already seen the most important letter in the envelope, namely Mr. David W. Teachout's letter of Sep. 30th. I wish Mr. Owen were more of a robust and athletic personage, but I judge he has good, solid moral qualities, and as a member of the Candidate Committee I would vote to approve his appointment, which was made at the Board meeting conditional upon the Candidate Committee's approval. Will you see that the papers are submitted to the other members of the Committee?

I enclose herewith the Minute on the Hospital. I sent a copy on Saturday to Dr. Franklin as I understood from you his Board was to meet yesterday and I gave a copy to Dr. Cook. I have written also to Mr. Levering regarding the possibility of the continuance of Dr. Evans and I shall write now to Dr. Chester, and then we shall simply have to await answers from him, Dr. Franklin and Mr. Levering.

As regards the Southern Methodist Board, Dr. Cook reported that 1917 was already provided for, and they have appropriated a man's salary for that time, so that for the ensuing year that would really cover the nurse superintendent.

The Committee which I had planned to appoint to consider the securing of money for buildings and equipment consisted of Mr. Severance, Mr. Horn and Mr. Jerome. Dr. Williams however thought that Dr. North might be closer to the sources of supply than Mr. Horn. If you could let me know at

0846

Mr. R. E. Diffendorfer, #2,

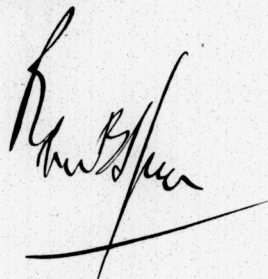
11/14/16.

once I could make the appointment definitely and notify the Committee while the matter is fresh in their mind. Would either Mr. Banton or Dr. McLean be better than Mr. Jerome?

I enclose herewith Dr. Buttrick's letter to Mr. Williams of November 9th, which should go into your files as Secretary.

I miss you very much from the building, but it is good to have you no further away than across the street.

Very cordially yours,



RES:C.

Enclosures.

P.S. Dr. North, I believe, reported that the Methodist Board had made an appropriation for the last year to cover the salary of its physician, in view of the fact that Dr. Faust's transfer left the Methodists without any representative. Would it not be well to have this paid over to Mr. Carter? We shall need all that we can gather in for the University this year. I wish we could find a way to get the support of Mr. Griffing for the Agricultural School.

RES:C.

0847

- 150 Fifth Avenue
New York City.

November
16th
1916.

Dr. Robert E. Speer,
156 Fifth Avenue,
New York City.

My dear Dr. Speer:-

I will pass Mr. Owen's papers to the other members of the Candidate Committee and will make report to you as soon as I hear from them. Mr. Owen will make a good treasurer and I can now see him sitting on a high stool, pouring over ledgers and accounts, even while the foot ball game is going on.

Without consulting Dr. North, I believe I am going to risk the suggestion that Mr. Horne be appointed on the committee to consider the securing of money for buildings and equipment, instead of Dr. North. If Mr. Horne will act at all, I think he will be able to swing the matter and thus relieve the already overburdened Corresponding Secretary from this service. My judgment is that Dr. McLean can be substituted for Mr. Jerome.

I will take up with Dr. North the matter of the payment of the salary of our medical representative to Mr. Carter the Treasurer of the University.

Very sincerely yours,

RED

MM

0848

The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue
New York

OFFICE OF SECRETARY

December 8, 1916.

Mr. Ralph E. Diffendorfer,
Methodist Board,
150 Fifth Avenue,
New York City.

My dear Mr. Diffendorfer:

This is to notify you that at
the meet of the Presbyterian Board of Foreign Missions,
held December 4, 1916, Mr. Robert E. Speer was reelected
a member of the Nanking University Board of Trustees,
to succeed himself, his present term expiring December
31, 1916.

With kindest regards, I remain

Sincerely yours,

Stanley White
per W.

Dept. Missy. Edo.
DEC 9 1916

TO WHOM REFERRED	
BY WHOM ANSWERED	
DATE ANSWERED	

0849

④ *file M. Spence*
Dr. Williams, The Vice President of the University, made a statement with regard to the University Hospital and its continuance in accord ^{ance} with the action of the Board of Trustees on June 6th, 1916, and reported the correspondence of Dr. N. Worth Brown and himself with Dr. Buttrick of the China Medical Board and his conferences with Dr. Buttrick, and presented the following letter from him on behalf of the China Medical Board.

Here are the resolutions making appropriations for the Hospital at Nanking, precisely as they appear in our minutes:

"The Director presented a letter from Doctors N. Worth Brown and J. E. Williams making an application for a grant to Nanking University for its hospital, and a cablegram from Mr. Greene recommending that the sum of \$9,250 a year for five years be appropriated on account of current expenses as follows:

1 physician, salary and allowances	\$2,500
3 nurses, salaries and allowances	3,750
Maintenance	3,000
	<u>9,250</u>

upon the condition that The University shall provide annually for five years the following amounts:

3 physicians, salaries and allowances	7,500
1 nurse superintendent, salary and allowances	1,250
Maintenance	3,000
	<u>11,750</u>

On motion, it was

RESOLVED that the sum of Nine thousand two hundred and fifty dollars (\$9,250) a year for five years beginning Jan. 1, 1917 be and is hereby appropriated to the University of Nanking for current expenses in its hospital, on condition that the University shall provide annually for five years beginning on the same date the sum of Eleven thousand seven hundred and fifty dollars (\$11,750) for current expenses of the hospital.

The Director reported a further application from Dr. J. E. Williams, Vice-President of the University of Nanking, for the sum of \$25,000 towards a total of \$50,000 to be used for their medical work as follows:

Outpatient department	\$35,000
Equipment	10,000
Additional residence	5,000
	<u>50,000</u>

On motion, it was

RESOLVED that the sum of Twenty-five thousand dollars (\$25,000) be and hereby is appropriated to the University of Nanking for buildings and equipment, upon the condition that the Trustees of the University of Nanking shall secure in cash a further sum of Twenty-five thousand dollars (\$25,000) for the same purpose on or before December 31, 1917. "

It was voted:

1. That the Board of Trustees of Nanking University express its hearty appreciation of the generous offer of the China Medical Board and accept the same upon the conditions indicated.

2. That the Board of Managers of the University be authorized to maintain and administer the Hospital on the basis of ^{the} support thus provided.

3. That in order to supply the support guaranteed by the University it is the judgment of the Trustees that the happiest arrangement, if it should be found practicable, would be for the cooperating Boards to continue for the period of five years their previous ~~engagements~~ ^{arrangements} on account of the Medical School and Hospital, namely to provide each a medical missionary or the equivalent of his support in money plus a grant of \$300. That if any of the Boards find this impossible in view of the changed conditions, the three Boards which have offered to do so (i.e. the Methodist, Christian and Presbyterian Boards) should provide each one physician and someone of the other Boards the amount needed for the nurse superintendent, and that the \$3000. for maintenance be supplied by grants from the Boards in such amounts as they may be able to provide. That if no Board can provide the nurse superintendent the amount needed for her support, \$1250, and the \$3000. for maintenance be provided by equal apportionment among the cooperating Boards. If none of these plans can be carried out it is understood that the Methodist, Christian, and Presbyterian Boards will stand ready, as a last resource ^{at} to provide \$1000. each toward maintenance to insure the continuance of the hospital.

4. That with regard to the enlarged equipment and dispensary building a committee of three be appointed to consider how the amount falling to the Trustees may be provided.

The President appointed as this Committee Mr. Severance, Mr. Horne, and Mr. Jerome

Barton

Dec. 9, 1916.

Mr. E. Diffendorfer,
150 Fifth Ave.,
New York City.

My dear Mr. Diffendorfer:

Mr. E. W. Coffin, Secretary to Mr. Edw. S. Harkness, writes under date of December 2nd, but the letter was not opened until this morning on account of my absence from the office, as follows:

"In response to Dr. J. E. Williams' recent visits at this office and subsequent letter of November 17th to Mr. Edward S. Harkness, in an effort to interest him in the fund of \$50,000.00 for the equipment of the Medical School in connection with the above University, I am requested by Mr. Harkness to say that he will be very glad to give \$5,000.00 to this fund when it is needed.

"When you are ready for the check, if you will be kind enough to let me know, I will forward Mr. Harkness' check in payment."

Very sincerely yours,

EC:M

Treasurer

0852

December 14, 1916.

Mr. Speer
Mr. Diffendorfer

Gentlemen:

Rev. W. Reginald Wheeler writes under date of December 7th just as sailing, that he has secured the balance needed for the Language School Building at Nanking University. Dr. Williams you will remember secured a pledge of \$5,000 through Mr. Blackstone, and Mr. Wheeler secured a pledge of \$10,000 from Mrs. McCormick of Chicago. He now sends to us to file pledges for the balance:

"\$400 from Mrs. Anna M. Conaway and Mrs. M. Estelle G. Birch, 5618 Meridian Street, Los Angeles; \$5,000 from my mother, Rachel A.S. Wheeler, 3 Westmoreland Place, Pasadena, and \$9,600 from Mr. and Mrs. D. B. Gamble, 4 Westmoreland Place, Pasadena. All of these pledges are payable when the money is needed except the pledge of my mother which is payable after a year.

"I received yesterday a letter from Mr. Small, enclosing a plan for the building, which he said has been approved by the University authorities. Probably he will correspond with you later."

Mr. and Mrs. Gamble, under date of December 4th, subscribed \$5,000 provided the sum of \$30,000 was raised, Mr. Wheeler enclosing a telegram from Mr. Gamble under date of December 7th:

"Will pledge balance up to \$4600 but think that you ought to get the \$1,000 from John Wheeler on the strength of what your mother and we are doing."

Mr. Wheeler writes:

"Mr. Gamble's telegram was sent to me in answer to one I sent today asking him if he would give the balance needed,-- that is, \$4600, which would make his total gift of \$9,600. The \$1,000 pledge of John Wheeler to which he refers was a pledge of timber which my cousin in Portland made on the condition that I secure other pledges for the timber required and transportation. I tried to do this in Portland, Oregon, today through

0853

Mr. Speer
Mr. Diffendorfer

- p 2

Dec. 14, 1916.

Robert Dollar, but did not succeed. Under the circumstances, Jack's pledge does not stand. Possibly Captain Dollar may help out a little later. He is going to China, he says, and will decide finally then."

Yours very sincerely,

RC:M

Treasurer

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**The Board of Foreign Missions
of the
Presbyterian Church in the U.S.A.
156 Fifth Avenue**

OFFICE OF SECRETARY

New York

December 19th, 1916.

Nanking**TRANSFER**

Mr. R. E. Diffendorfer,
150 Fifth Avenue,
New York City.

My dear Diffendorfer;

You will be glad to know that we have received through Mr. W. R. Wheeler pledges for \$25,000. which in addition to the pledge which Dr. Williams had already secured from Mr. Blackstone furnishes the whole \$30,000. needed for the Language School at Nanking. I am sorry to have to say that, as far as I know, all this money is from Presbyterians. I think it would be much better for our work at Nanking if we could get the financial support spread out more broadly.

I am glad to report also the receipt from Mr. Harkness of \$5000. toward our share of the equipment for the Medical School. I believe that \$8000. was assigned to us by your Committee and I think I know where the other \$3,000. will be coming from. Is there any prospect of the speedy provision of the other apportionments?

Very cordially yours,

RES:C.

Dept. Missy. Ede.
DEC 21 1916
TO BE REPLIED BY
BY WHOM ANSWERED
R. E. Diffendorfer

R. E. Diffendorfer

0855

The Board of Foreign Missions
of the

Presbyterian Church in the U.S. **TRANSFER**
156 Fifth Avenue

New York

December 28th, 1916

OFFICE OF SECRETARY

Nanking

Mr. R. E. Diffendorfer,
150 Fifth Avenue,
New York City.

My dear Diffendorfer;

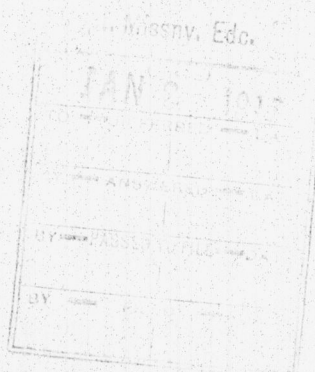
I enclose herewith a copy of a note I have just written to Dr. Stanley White, and you will in due time get this official notice. I think it would be well if you could enter this on your official Minutes as otherwise some question might arise as to the legality of my position as President. I do not think that this is likely, but we might have papers to execute which would make it desirable to have everything technically right.

I hope you will follow up the matter of getting notice to the other Boards in the case of all men whose terms of office expired.

Very faithfully yours,

RES:C.

Robert E. Spurr



0856

December 28th, 1916

The Rev. Stanley White, D.D.

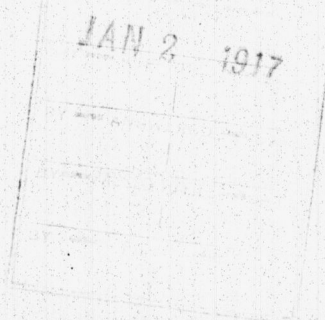
BUILDING.

My dear Stanley;

Could you send an official notice to Mr. R. E. Diffendorfer, 150 Fifth Avenue, of my election as one of our representatives in the Nanking Trustees, dating it December 5th, so that Mr. Diffendorfer could enter its receipt on the Nanking Board Minutes of December 8th in advance to my election to the Presidency, which took place at the same meeting. I think this would be quite proper as I was re-elected at the Board Meeting of December 4th, and as I notified Mr. Diffendorfer of this at the meeting of December 8th, although he did not have at that time a formal communication from you.

Very faithfully yours,

RES:C.



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